

## **Minutes of the University Budget Committee Meeting**

8/15/2017, Brookside Room,

all levels. A key question for this interim period is to figure out why we do what we do and we aspire to become?

Preliminary FY financials: Sharon Lindenbaum led the discussion. She indicated that 2 years ago we had a surplus of ~\$7M and last year a deficit of ~\$3M. The FY17 financial numbers are still preliminary at this point, but currently Sharon indicated they are estimating a deficit of ~\$6.9M. State withholding was ~\$7.2M less. Graduate revenue has a shortfall of ~\$4M. Her office is moving toward Certification of the final numbers.

Discussion:

Jerry asked where the shortfalls have occurred? Sharon replied mainly in International Student enrollment, which dropped significantly. Barb noted that we are also behind in online programming, which represents an opportunity for future growth.

Sharon noted that the FY18 plan that was submitted is no longer accurate as the Governor cut more line items that approved by the Legislature. Currently FY18 is in a ~\$4.5M deficit. President Choi accepted this deficit, but he expects us to do better than the predicted deficit. His last Budget Planning Guidance memo had incredible line item detail of where he expects savings can be made.

Jerry asked if Faculty had given (or been asked to provide) any feedback with regard to President Choi's memo? Sharon indicated that she did not know and Barb indicated a similar feeling that it wasn't clear where/if feedback came from.

Sharon stated that she will be having monthly reports/meetings with System Finance Group. She thanked everyone for their support and help; it is greatly appreciated. Barb stated that we have already done a lot of leg work on addressing our budget issues and have in place both a vision and plan for how we will meet the challenges we face.

Interim Chancellor and Provost: Bichelmeyer next presented her draft of a logic model using a reverse engineering approach to provide comments on President Choi's compact. She noted that we already have many plans/activities in place to tackle the UMKC Impacts and Outcomes needed to meet President Choi's Compact statements.

Discussion:

Jerry suggested that this plan needs to be distributed for critical review. Jerry also asked how do we coordinate this model with ongoing plans being developed in campus Units that may be parallel or even adverse to the Provost's Model? Barb agreed that coordination is critical and she is forming a Strategic Planning Committee to deal with this coordination.

Tamera asked how do we deal with this planning in the current climate/culture that is evident in our society today? Barb agreed that this is a challenge and stated the need to

be inclusive and for UMKC to become a leader in diversity and not be afraid to lead/have those difficult conversations. Kevin stated that he felt Tamera's point should be integrated into every one of the compact areas and not just a stand-alone item by itself.

Tamera asked that given the drop in Graduate Student enrollment, how do we respond to these student's needs, etc., in terms of programming and all aspects of the Graduate Student experience? Barb indicated that she feels there are lots of opportunities in this regard, especially in terms of interacting with businesses, etc., in the KC region.

Interim Chancellor / Chancellor Search: Barb noted that the Search Committee and process to identify a new Chancellor would begin this fall.

rpk GROUP Academic Efficiency and Productivity Review: The Provost reminded the UBC of the upcoming September 14<sup>th</sup>, 2017 presentation by the rpk GROUP and the various meetings throughout the day that would be taking place.

Sharon pointed out to the UBC that we have hired the rpk GROUP to conduct an Administrative Review and a team is being assembled to lead various aspects of that effort. Initial plans include Organizational Charts for all Units and Central Administration; budgets; and spans/layers in the administrative structure. She also noted that Nikki Krawitz (formerly a System finance person) is helping with some aspects of this review and will also be providing some guidance for institutionalizing new budget rules and developing a new budget model (Resource Investment Model). Groups are being set up to work on the Administrative Review process.

Jerry asked how public the new Budget Rules are at this point? Barb indicated that they should be public in the very near future.

There being no further business the meeting was adjourned at 4:11PM.

Respectfully submitted,



Mark L. Johnson, Ph.D.  
Secretary  
University Budget Committee